

Cyient DLM (CYIENTDL IN)

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September 17, 2026

■ Estimate Change | ☑ Target | ■ Reco.

Change in Estimates

	Current		Previous	
	FY27E	FY28E	FY27E	FY28E
Rating	HOLD		HOLD	
Target Price	875		635	
Sales (INR mn)	16,703	21,780	16,703	21,780
% Chng.	-	-	-	-
EBITDA (INR mn)	1,812	2,428	1,812	2,428
% Chng.	-	-	-	-
EPS (INR)	12.1	16.6	12.1	16.6
% Chng.	-	-	-	-

Key Data

CYIT.BO | CYIENTDL IN

BSE Code	543933
NSE Code	CYIENTDLM
52-W High / Low	INR 1,009 / INR 264
Face Value	10
Sensex / Nifty	74,315 / 23,271
Market Cap	INR 71 bn / \$ 736 mn
Shares Outstanding	79.38 mn
3M Avg. Daily Value	INR 667.72 mn

Shareholding Pattern (%)

Promoters	52.11
FII's	0.25
MF	28.58
DII	0.61
Public & Others	18.46
Promoter's Pledge	-

Stock Performance (%)

	1M	3M	6M	12M
Absolute	20.6	91.3	199.9	86.1
Relative	26.1	98.6	207.0	107.0

Key Financials - Consolidated

Y/e Mar	FY26	FY27E	FY28E	FY29E
Sales (INR mn)	12,615	16,703	21,780	28,321
EBITDA (INR mn)	1,268	1,812	2,428	3,186
Margin (%)	10.1	10.9	11.2	11.3
PAT (INR mn)	733	964	1,318	1,819
EV (INR mn)	70,190	70,435	70,746	70,956
Total Debt (INR mn)	1,061	1,031	1,031	1,031
C&C Eq. (INR mn)	1,258	982	671	462
EPS (INR)	9.2	12.1	16.6	22.9
Gr. (%)	7.6	31.5	36.7	38.1
DPS (INR)	-	-	-	-
Yield (%)	-	-	-	-
RoE (%)	7.5	8.8	10.7	13.1
RoCE (%)	10.4	12.3	14.9	17.9
EV/Sales (x)	5.6	4.2	3.2	2.5
EV/EBITDA (x)	55.3	38.9	29.1	22.3
PE (x)	96.3	73.2	53.6	38.8
P/BV (x)	7.0	6.0	5.4	4.8

Focus on B2S & new-age electronics to drive growth

Quick Pointers

- Management targets 25–30% annual revenue growth over the medium term
- EBITDA margin expected at 11–13% in 2-3 years, supported by operating leverage and rising B2S contribution

We visited Cyient DLM's (CYIENTDL) manufacturing facility and met the management. The visit reinforced our positive view, with a strong order pipeline, growing B2S capabilities and increasing shift toward annuity-based programs providing visibility for sustained growth. The company has strong order visibility with rolling 12-month orders that provide ~18 months of weighted-average visibility, with some programs having visibility of up to 2 years. Increased focus on the annuity business from Aerospace and Industrial segments, B2S business with revenue share targeted to reach double digits by FY28 from 6-7% in FY26, and semiconductor capital equipment, will drive growth in the medium to long term. With ~55% capacity utilization across facilities and existing capacity supporting ~2x current revenue, the company has significant operating leverage before requiring major expansion capex. We believe emerging opportunities across semiconductors, AI, robotics and data centers, along with increased wallet share, particularly in B2S, from existing Defence and Aerospace clients, could further expand its addressable market. Key monitorable remains the pace of commercialization and ramp-up of B2S and new-logo programs.

The company indicated revenue growth of 25–30% for FY27/FY28, with EBITDA margin expected to remain at ~10% and improve to 11–13% over the next 2–3 years. Operating leverage and increasing contributions from newer sectors are expected to support margin expansion. B2S programs are expected to expand margins by 300–400bps, with higher B2S contribution from FY30 potentially becoming a meaningful margin driver. We estimate FY26–29E revenue/EBITDA/PAT CAGR of 30.9%/35.9%/35.0%, with EBITDA margin expansion of 120bps. We roll forward our TP to Sep'28 and introduce FY29 earnings. We maintain our 'HOLD' rating with TP of INR871 (INR635 earlier), based on 45x Sep'28 earnings.

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Key Takeaways

Business model moving up the value chain

CYIENTDL is progressively moving up the value chain from B2P to B2S, with increasing direct engagement with OEMs and a higher contribution from box-build solutions. Box-build contribution increased to 41% in Q1FY27 from 31% in FY26. The company's focus on building annuity business by working on increasingly complex products is a key competitive advantage, as higher customer qualification requirements and product complexity create greater switching costs, resulting in stronger customer stickiness and recurring business.

The management indicated that ~90% of CYIENTDL's customers do not source their electronics manufacturing components from China, creating a relatively strong opportunity for India-based outsourcing. In addition, <1% of CYIENTDL's suppliers are based in China, limiting its direct exposure to China-linked supply chains, with sourcing increasingly diversified across Southeast Asia, the US and Europe. The management expects continued customer momentum, particularly in complex and mission-critical electronics, where qualification requirements and reliability are critical considerations.

Growth is being pursued through 2 distinct channels: EN (existing customers—new business/programs) and NN (new customers/new logos). Dedicated account-management teams focus on expanding business within existing accounts, while separate sales hunter teams focus on acquiring new customers and new logos. This dual-channel approach supports both higher wallet share from existing customers and incremental growth through new customer additions.

Order visibility remains strong

CYIENTDL maintains strong order visibility, with rolling 12-month orders providing ~18 months of weighted-average visibility, while certain programs offer visibility of up to 2 years. The company ended Q1FY27 with a record order book of INR26.0bn, >90% export exposure and a healthy 1.5x book-to-bill ratio, supporting strong revenue visibility ahead. The management indicated that the typical time to secure an order is around 2 quarters, with Aerospace programs having relatively longer lead times, while industrial programs generally ramp up faster.

The management aims to sustain ~1.5x book-to-bill ratio through healthy order inflows. The addition of a new customer/logo typically represents the beginning of a new PO program, providing scope for incremental revenue as the program ramps up. The company has also appointed a chief growth officer and strengthened its US presence through a senior hire, which should support new customer acquisition and order inflows going forward.

Aerospace and Defence remain key growth drivers

The Aerospace segment, which accounts for ~40% of revenue, is expected to maintain its momentum, with the company working on 4 new programs—2 at the prototype stage and 2 in the design phase. These programs have potential 7–10-year lifecycles, with meaningful revenue contribution expected from FY30. Importantly, these are B2S programs, which should drive the B2S revenue contribution to double-digit levels by FY28, from 6–7% in FY26, further supporting the company's transition toward higher value, more sticky business. B2S programs are expected to expand margins by 300–400bps, with higher B2S contribution from FY30 potentially becoming a meaningful margin driver.

The management indicated that new Aerospace & Defence customers can take ~6 months from enquiry to PO, followed by another 6–12 months for prototype/product execution, highlighting the relatively long gestation period for these programs.

The management also indicated that one of its existing aerospace customer has an outsourcing opportunity involving 2 suppliers, including CYIENTDL. The broader program has an estimated outsourcing spend of ~US\$500mn. While CYIENTDL is not factoring any potential upside from this opportunity into its current estimates, successful program expansion could provide additional order-pipeline opportunities over the coming years.

Semiconductor capital equipment opportunity

Semiconductor capital equipment is emerging as a new opportunity area for CYIENTDL. The company has onboarded a new semiconductor-related customer, with further opportunities currently under discussion, and the new customer is expected to start contributing to revenue from FY27. The typical customer ramp-up follows a prototype → pilot → mass-production cycle, which can take around 1 year.

Each customer could represent a potential US\$200mn program opportunity over 10-year period, providing a meaningful long-term growth opportunity as volumes scale. The management highlighted increasing outsourcing opportunities as semiconductor equipment manufacturers increasingly look to outsource component manufacturing.

The management also indicated that CYIENTDL intends to participate in opportunities emerging under ISM 2.0, including through technical proposal report submissions, although the specific projects and associated capital requirements are still under evaluation.

AI / Data Center opportunity – Next growth leg

CYIENTDL is increasingly focusing on AI and data center related opportunities, which could support its transition toward higher value electronics manufacturing. The management's strategy is to expand into AI/data centers and robotics during FY27–29, complementing its existing Aerospace, Defence and Industrial businesses.

These emerging verticals could provide access to higher value and more complex manufacturing opportunities, while supporting improved product mix and potentially enhancing margins as the business scales.

MedTech growth remains slow

The MedTech business remains relatively slow in terms of order conversion, although the company continues to engage with its established medical customers. Growth is expected to remain gradual until order conversion and program ramp-up improve.

Manufacturing capability & customer stickiness

Its capabilities across PCBA, box-built and cable-harness manufacturing, enable CYIENTDL to offer integrated solutions to customers. Existing capacity can support ~2x current revenue, with maintenance capex of only 2–3% of revenue. A new facility could take around 1 year to construct, with expansion capex potentially required around FY29 as utilization approaches higher levels. The company maintains inventory and storage capabilities for a wide range of components, from ~10,000 to 300,000 parts, supporting complex and highly customized manufacturing requirements.

The wide and renowned customer base in Aerospace, Industrial and MedTech, highlighting the company's ability to meet stringent customer qualification requirements. The presence of customers with annuity-type programs provides recurring revenue potential and strengthens customer stickiness. Project-based business accounted for 40% in FY24, while majority of the business is now annuity-oriented. One of its large customers maintained 20-year product relationship with CYIENTDL, highlighting the longevity of certain customer programs. The company continues to focus on deepening relationships with existing customers while separately building a new customer pipeline, supporting both wallet-share expansion and new-logo additions.

Strategic inorganic expansion on the cards

CYIENTDL is evaluating inorganic opportunities aimed at expanding its geographical presence and strengthening capabilities. Potential acquisition opportunities could be in the US\$50–100mn range, with transactions potentially funded through a 50:50 debt-equity mix.

The company remains broadly net-cash/net-debt neutral, providing financial flexibility to pursue acquisitions. Larger opportunities could be funded through a combination of internal accruals, debt and equity, depending on the size and strategic rationale of the transaction.

Inventory – Key working-capital monitor

Around 75% of inventory is imported, with ICs and memory components forming a significant portion. Rising IC and memory prices increase both the absolute inventory value and working-capital requirements. The company is using long-term purchase orders and direct sourcing from manufacturers, with price increases generally passed through to customers, providing some protection against component price inflation. The management sees potential for 10–15 days' improvement in inventory, although the scope for further improvement appears limited. Working-capital intensity is expected to remain elevated during the current growth phase due to inventory build-up and the need to ensure component availability. Consequently, FCFF generation may remain constrained in the near term, with meaningful improvement in inventory days expected over the next 4–6 quarters.

Altek synergy (US operations)

Altek was primarily acquired to establish a US manufacturing footprint and provide local manufacturing capabilities to US customers. The management expects synergies through cross-selling, faster new-product development and access to US defense programs, particularly those requiring domestic manufacturing within the country.

RM sourcing and pricing strategy

75–80% of raw materials are imported, with semiconductors, ICs, memory, capacitors, diodes and resistors forming the key imported components. The company uses long-term supplier orders and direct engagement with manufacturers to secure supply and improve component availability.

Rising semiconductor and component prices are largely passed through to customers through back-to-back arrangements, although there can be a time lag of 1 quarter between supplier price increases and corresponding customer repricing.

Hyderabad facility

Hyderabad contributes to ~20% of revenue but accounts for 24–25% of the order book, indicating higher growth potential from the facility. The facility is relatively new, with 2 SMT lines and an export-oriented focus. The management indicated that the company can potentially scale the facility from 2 SMT lines to 10–12 within the existing space, with capex of ~US\$1mn per SMT line and a lead time of 4–6 months. The facility also offers significant brownfield expansion potential, providing substantial headroom for growth before requiring a new site.

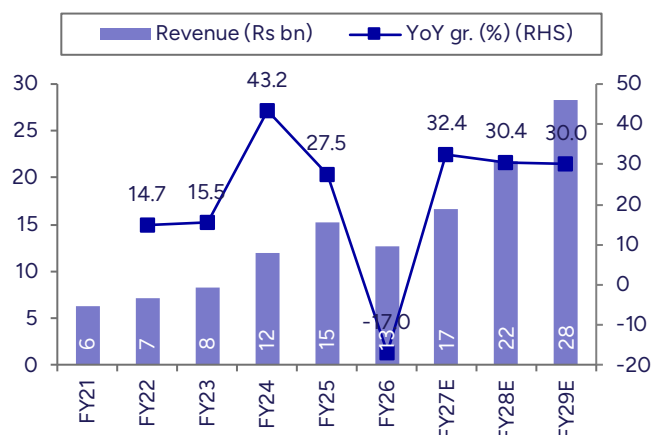
Exhibit 1: Management strategy: Strengthen → Expand → Transform

Phase	Focus
Strengthen	Deepen existing aerospace, defense, industrial, medical and semiconductor relationships
Expand – FY27–29	AI/data centers, robotics and new geographies/customers
Transform – FY30+	Product-, platform- and IP-led offerings

Source: Company, PL

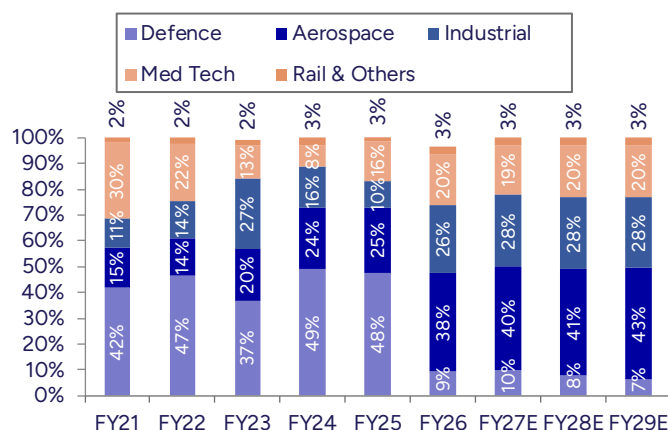
Exhibit 2: Revenue to grow at 30.9% CAGR over FY26-29E

Exhibit 3: Segmental mix of the company



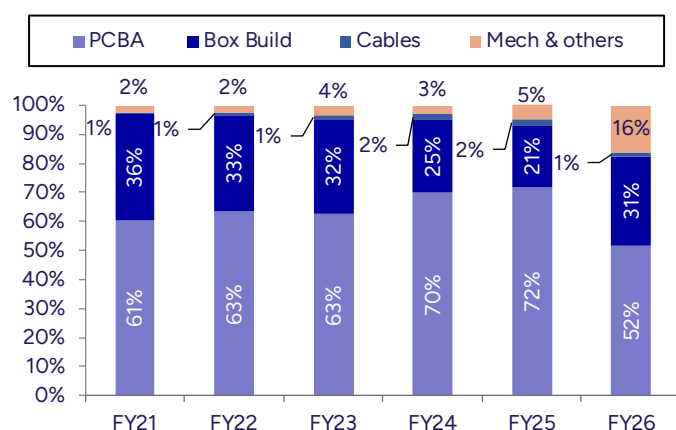
Source: Company, PL

Exhibit 4: Product mix of the company



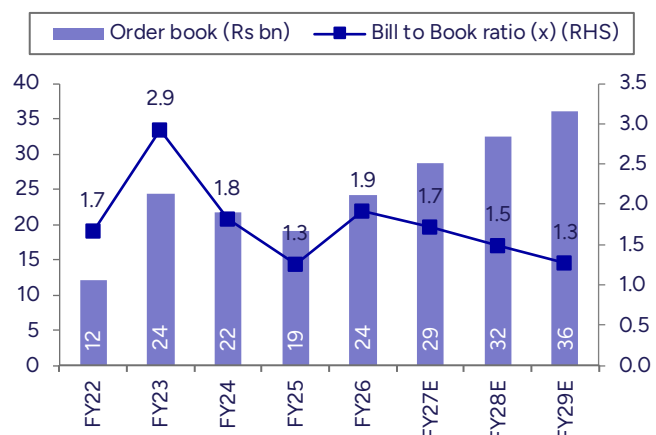
Source: Company, PL

Exhibit 5: Order to grow at 14.2% CAGR over FY26-29E



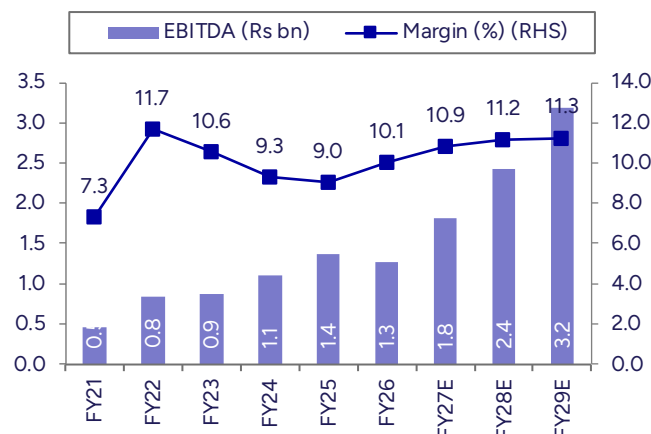
Source: Company, PL

Exhibit 6: EBITDA margin to expand by 120bps over FY26-29E

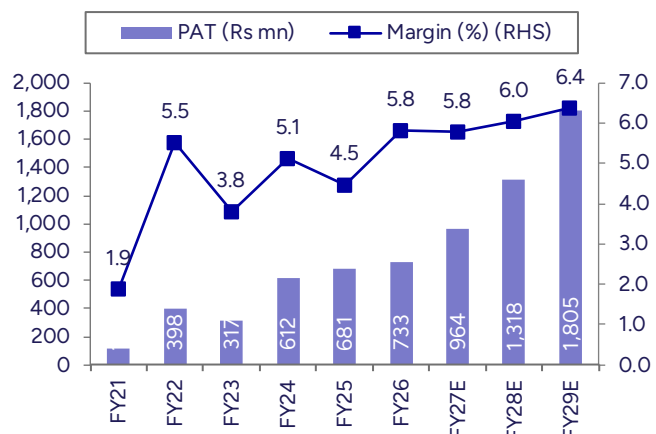


Source: Company, PL

Exhibit 7: PAT to grow at 35.0% CAGR over FY26-29E



Source: Company, PL



Source: Company, PL

Financials

Income Statement (INR mn)

Y/e Mar	FY26	FY27E	FY28E	FY29E
Net Revenues	12,615	16,703	21,780	28,321
YoY gr. (%)	(17.0)	32.4	30.4	30.0
Cost of Goods Sold	7,522	10,289	13,242	17,191
Gross Profit	5,093	6,414	8,538	11,130
Margin (%)	40.4	38.4	39.2	39.3
Employee Cost	2,268	2,706	3,637	4,730
Other Expenses	1,557	1,896	2,472	3,214
EBITDA	1,268	1,812	2,428	3,186
YoY gr. (%)	(7.5)	42.9	34.0	31.2
Margin (%)	10.1	10.9	11.2	11.3
Depreciation and Amortization	428	457	539	617
EBIT	841	1,355	1,889	2,569
Margin (%)	6.7	8.1	8.7	9.1
Net Interest	272	240	266	285
Other Income	363	110	110	110
Profit Before Tax	932	1,225	1,734	2,394
Margin (%)	7.4	7.3	8.0	8.5
Total Tax	199	261	416	575
Effective Tax Rate (%)	21.3	21.3	24.0	24.0
Profit After Tax	733	964	1,318	1,819
Minority Interest	-	-	-	-
Share Profit from Associate	-	-	-	-
Adjusted PAT	733	964	1,318	1,819
YoY gr. (%)	7.6	31.5	36.7	38.1
Margin (%)	5.8	5.8	6.0	6.4
Extra Ord. Income / (Exp)	-	-	-	-
Reported PAT	733	964	1,318	1,819
YoY gr. (%)	7.6	31.5	36.7	38.1
Margin (%)	5.8	5.8	6.0	6.4
Other Comprehensive Income	(75)	-	-	-
Total Comprehensive Income	658	964	1,318	1,819
Equity Shares O/s (mn)	79	79	79	79
EPS (INR)	9.2	12.1	16.6	22.9

Source: Company, PL

Balance Sheet (INR mn)

Y/e Mar	FY26	FY27E	FY28E	FY29E
Non-Current Assets				
Gross Block	4,126	4,782	5,501	5,934
Tangibles	3,334	3,734	4,134	4,334
Intangibles	791	1,048	1,366	1,599
Acc: Dep / Amortization	1,852	2,256	2,734	3,271
Tangibles	1,570	1,860	2,187	2,538
Intangibles	281	396	547	732
Net Fixed Assets	2,274	2,526	2,767	2,663
Tangibles	1,764	1,874	1,948	1,796
Intangibles	510	652	819	867
Capital Work In Progress	546	477	596	749
Goodwill	749	749	749	749
Non-Current Investments	171	171	171	171
Net Deferred Tax Assets	130	130	130	130
Other Non-Current Assets	329	329	329	329
Current Assets				
Investments	200	200	200	200
Inventories	6,473	8,466	10,144	12,803
Trade Receivables	3,073	3,432	4,475	5,819
Cash & Bank Balance	1,258	982	671	462
Other Current Assets	1,216	652	763	831
Total Assets	16,422	18,117	20,997	24,907
Equity				
Equity Share Capital	794	794	794	794
Other Equity	9,327	10,895	12,213	14,032
Total Networth	10,121	11,689	13,007	14,826
Non-Current Liabilities				
Long Term Borrowings	778	748	748	748
Provisions	57	112	146	190
Other Non Current Liabilities	-	-	-	-
Current Liabilities				
ST Debt / Current of LT Debt	283	283	283	283
Trade Payables	2,733	3,203	4,177	5,431
Other Current Liabilities	1,900	1,547	2,017	2,623
Total Equity & Liabilities	16,422	18,117	20,997	24,907

Source: Company, PL

Cash Flow (INR mn)

Y/e Mar	FY26	FY27E	FY28E	FY29E
PBT	932	1,225	1,734	2,394
Add. Depreciation	428	457	539	617
Add. Interest	272	240	266	285
Less Financial Other Income	363	110	110	110
Add. Other	(377)	(110)	(110)	(110)
Op. Profit before WC Changes	1,254	1,812	2,428	3,186
Net Changes-WC	(491)	(1,679)	(1,425)	(2,257)
Direct Tax	(224)	261	416	575
Net Cash from Op. Activities	539	395	1,420	1,503
Capital Expenditures	(447)	(640)	(899)	(665)
Interest / Dividend Income	240	110	110	110
Others	1,843	240	55	55
Net Cash from Inv. Activities	1,636	(290)	(734)	(500)
Issue of Share Cap. / Premium	1	-	-	-
Debt Changes	(1,512)	(37)	122	233
Dividend Paid	-	-	-	-
Interest Paid	(235)	(240)	(266)	(285)
Others	(129)	-	-	-
Net Cash from Fin. Activities	(1,876)	(277)	(144)	(52)
Net Change in Cash	299	(172)	542	951
Free Cash Flow	92	(245)	521	838

Source: Company, PL

Quarterly Financials (INR mn)

Y/e Mar	Q2FY26	Q3FY26	Q4FY26	Q1FY27
Net Revenues	3,106	3,033	3,691	3,738
YoY gr. (%)	(20.2)	(31.7)	(13.8)	34.3
Raw Material Expenses	1,826	1,784	2,247	2,320
Gross Profit	1,280	1,249	1,444	1,418
Margin (%)	41.2	41.2	39.1	37.9
EBITDA	312	309	431	392
YoY gr. (%)	(1.4)	9.9	(25.0)	56.3
Margin (%)	10.0	10.2	11.7	10.5
Depreciation / Depletion	106	108	109	111
EBIT	206	201	322	281
Margin (%)	6.6	6.6	8.7	7.5
Net Interest	68	61	56	61
Other Income	31	43	51	3
Profit before Tax	365	149	317	222
Margin (%)	11.7	4.9	8.6	5.9
Total Tax	43	37	78	59
Effective Tax Rate (%)	11.9	24.6	24.5	26.7
Profit After Tax	321	112	239	163
Minority Interest	-	-	-	-
Share Profit from Associate	-	-	-	-
Adjusted PAT	321	112	239	163
YoY gr. (%)	108.0	2.2	(23.0)	118.2
Margin (%)	10.3	3.7	6.5	4.4
Extra Ord. Income / (Exp)	-	-	-	-
Reported PAT	321	112	239	163
YoY gr. (%)	108.0	2.2	(23.0)	118.2
Margin (%)	10.3	3.7	6.5	4.4
Other Comprehensive Income	-	-	-	-
Total Comprehensive Income	321	112	239	163
Avg. Shares O/s (mn)	79	79	79	79
EPS (INR)	4.1	1.4	3.0	2.1

Source: Company, PL

Key Financial Metrics

Y/e Mar	FY26	FY27E	FY28E	FY29E
Per Share (INR)				
EPS	9.2	12.1	16.6	22.9
CEPS	14.6	17.9	23.4	30.7
BVPS	127.5	147.3	163.9	186.8
FCF	1.2	(3.1)	6.6	10.6
DPS	-	-	-	-
Return Ratio (%)				
RoCE	10.4	12.3	14.9	17.9
ROIC	6.5	9.9	11.5	13.7
RoE	7.5	8.8	10.7	13.1
Balance Sheet				
Net Debt : Equity (x)	-	-	-	-
Net Working Capital (Days)	197	190	175	170
Valuation (x)				
PER	96.3	73.2	53.6	38.8
P/B	7.0	6.0	5.4	4.8
P/CEPS	60.8	49.7	38.0	29.0
EV/EBITDA	55.3	38.9	29.1	22.3
EV/Sales	5.6	4.2	3.2	2.5
Dividend Yield (%)	-	-	-	-
FCFF Yield (%)	0.1	-	0.7	1.2
PEG Ratio	12.7	2.3	1.5	1.0

Source: Company, PL

Analyst Coverage Universe

Sr. No.	Company Name	Rating	TP (INR)	Share Price (INR)
1	Amber Enterprises India	Buy	9244	7222
2	Astral	BUY	1684	1464
3	Avalon Technologies	Reduce	1470	1823
4	Bajaj Electricals	Accumulate	403	383
5	Cello World	Accumulate	410	360
6	Century Plyboard (I)	Accumulate	878	770
7	Cera Sanitaryware	BUY	7221	6049
8	Crompton Greaves Consumer Electricals	Buy	330	252
9	Cyient DLM	HOLD	635	623
10	Finolex Industries	Accumulate	197	164
11	Greenpanel Industries	BUY	284	184
12	Havells India	Accumulate	1319	1187
13	Kajaria Ceramics	BUY	1403	1198
14	Kaynes Technology India	Accumulate	4390	3856
15	KEI Industries	Accumulate	6001	5500
16	LG Electronics India	HOLD	1723	1730
17	Polycab India	BUY	10764	8808
18	Premier Energies	Accumulate	1131	1047
19	R R Kabel	HOLD	2596	2525
20	Supreme Industries	BUY	4610	3395
21	Syrma SGS Technology	HOLD	1409	1378
22	Vikram Solar	Accumulate	173	157
23	Voltas	HOLD	1308	1321
24	Waaree Energies	BUY	3280	2625

PL's Recommendation Nomenclature (Absolute Performance)

BUY	: > 15%
Accumulate	: 5% to 15%
Hold	: +5% to -5%
Reduce	: -5% to -15%
Sell	: < -15%
Not Rated (NR)	: No specific call on the stock
Under Review (UR)	: Rating likely to change shortly

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