

# Narayana Hrudayalaya (NARH IN)

**Q1FY27 Result  
Update**

August 04, 2026

☒ Estimate Change | ☒ Target | ☐ Reco.

## Change in Estimates

|                 | Current |         | Previous |         |
|-----------------|---------|---------|----------|---------|
|                 | FY27E   | FY28E   | FY27E    | FY28E   |
| Rating          | BUY     |         | BUY      |         |
| Target Price    | 2,350   |         | 2,250    |         |
| Sales (INR mn)  | 111,910 | 125,881 | 107,695  | 122,104 |
| % Chng.         | 3.9     | 3.1     |          |         |
| EBITDA (INR mn) | 21,714  | 26,001  | 22,266   | 26,356  |
| % Chng.         | (2.5)   | (1.3)   |          |         |
| EPS (INR)       | 53.0    | 69.0    | 58.3     | 72.1    |
| % Chng.         | (9.1)   | (4.3)   |          |         |

## Key Data

NARY.BO | NARH IN

|                     |                          |
|---------------------|--------------------------|
| BSE Code            | 539551                   |
| NSE Code            | NH                       |
| 52-W High / Low     | INR 2,094 / INR 1,564    |
| Face Value          | 10                       |
| Sensex / Nifty      | 78,639 / 24,774          |
| Market Cap          | INR 392 bn / \$ 4,115 mn |
| Shares Outstanding  | 204.36 mn                |
| 3M Avg. Daily Value | INR 668.22 mn            |

## Shareholding Pattern (%)

|                            |       |
|----------------------------|-------|
| Promoters                  | 63.27 |
| FII's                      | 9.40  |
| Mutual Funds               | 7.34  |
| Domestic Institutions      | 1.72  |
| Public & Others            | 18.27 |
| Promoter's Pledge (INR bn) | -     |

## Stock Performance (%)

|          | 1M    | 3M  | 6M   | 12M   |
|----------|-------|-----|------|-------|
| Absolute | (4.1) | 8.7 | 9.4  | (1.3) |
| Relative | (5.2) | 6.3 | 16.5 | 1.1   |

## Key Financials - Consolidated

| Y/e Mar             | FY25    | FY26    | FY27E   | FY28E   |
|---------------------|---------|---------|---------|---------|
| Sales (INR mn)      | 54,830  | 78,960  | 111,910 | 125,881 |
| EBITDA (INR mn)     | 12,764  | 16,927  | 21,714  | 26,001  |
| Margin (%)          | 23.3    | 21.4    | 19.4    | 20.7    |
| PAT (INR mn)        | 7,977   | 9,370   | 10,847  | 14,103  |
| EV (INR mn)         | 407,997 | 419,703 | 416,731 | 408,891 |
| Total Debt (INR mn) | 22,134  | 48,661  | 45,661  | 40,661  |
| C&C Eq. (INR mn)    | 6,467   | 21,292  | 21,264  | 24,104  |
| EPS (INR)           | 39.0    | 45.9    | 53.1    | 69.0    |
| Gr. (%)             | 1.1     | 17.5    | 15.8    | 30.0    |
| DPS (INR)           | 5.2     | 6.0     | 6.4     | 7.0     |
| Yield (%)           | 0.3     | 0.3     | 0.3     | 0.4     |
| RoE (%)             | 24.5    | 23.0    | 21.6    | 23.0    |
| RoCE (%)            | 19.6    | 16.3    | 15.9    | 18.3    |
| EV/Sales (x)        | 7.4     | 5.3     | 3.7     | 3.2     |
| EV/EBITDA (x)       | 32.0    | 24.8    | 19.2    | 15.7    |
| PE (x)              | 49.2    | 41.9    | 36.2    | 27.8    |
| P/BV (x)            | 10.8    | 8.6     | 7.1     | 5.8     |

**Strong India quarter offset by headwind in UK & Cayman**

## Quick Pointers

- Rajarhat, Central & South Bangalore projects delayed
- Cayman – CHIL losses bottoming out with repricing to aid profitability
- UK: Heatwave hit impacted operations

Narayana Hrudayalaya (NARH) reported 39% YoY EBITDA growth at INR4.7bn, 9% below PLe, impacted by headwind in UK & Cayman business. We expect profitability to improve across UK and Cayman as Q1 operations have been impacted by seasonality. India business continues to register another strong quarter with 40% YoY EBITDA growth. The management reiterated its aggressive capex plan and commitment toward growing throughput over the next 3-4 years through debottlenecking, refurbishment and better bed mix. In the medium term, NARH intends to add ~1,535 beds over the next 3 years through greenfield and brownfield expansion across Bengaluru, Kolkata and Raipur. Our FY27E and FY28E EBITDA marginally stands cut by 1-3%. We maintain 'BUY' rating with TP of INR2,350/share, based on 25x EV/EBITDA for India business and 15x EV/EBITDA for international operations based on FY28E.

**EBITDA miss:** NARH reported EBITDA of INR 4.7bn (up 39% YoY); 9% below our est. Adjusted for UK biz consolidation, EBITDA growth was 18% YoY. UK subsidiary reported revenue of INR8.3bn and post IND-AS EBITDA of INR723mn. OPM declined 160bps QoQ to 8.8% due to strong heatwave impacted business operations. Consol margin declined by ~485bps YoY to 17.5%. Q1 losses in India insurance and clinics business sharply increased QoQ from INR180mn to INR330mn. Losses from Cayman Integrated Healthcare (CIHL) declined to US\$3.7mn in Q1 vs. US\$5.1mn in Q4. India business, adjusted for insurance and clinics, reported EBITDA of INR3bn, up ~40% YoY; largely aided by better payor n case mix without any bed addition. India margins improved by ~400bps YoY to ~23%. Cayman EBITDA, adjusted for CIHL, reported at US\$18mn, flat YoY and down 19% QoQ, with OPM of ~40%.

**Healthy ARPOB growth aided by better case mix:** Revenue grew by 78% YoY to INR26.8bn. ARPOB for India business grew 9% YoY to INR52.6k/day led by better payor mix. IP volumes were up 8% YoY and QoQ for India; while the OP volumes increase by 9% YoY. Cayman revenue excluding insurance business increased 5% YoY to US\$44.8mn. Both IP and OP volumes for Cayman improved by ~6% and ~12% YoY, respectively. Reported PAT stood at INR2.1bn (up ~6% YoY). NARH's net debt declined by INR 2.7bn QoQ to INR19.7bn.

## Quarter Summary

| Y/e Mar            | Q1'27E | Q1'27A | % Var.  | Q1'26A | YoY gr. (%) |
|--------------------|--------|--------|---------|--------|-------------|
| Net Sales (INR mn) | 26,420 | 26,836 | 1.6     | 15,073 | 78.0        |
| EBITDA (INR mn)    | 5,134  | 4,697  | -8.5    | 3,370  | 39.4        |
| Margin (%)         | 19.4   | 17.5   | -193bps | 22.4   | -485 bps    |
| PAT (INR mn)       | 2,440  | 2,073  | -15.0   | 1,961  | 5.7         |

Source: Company, PL

**Param Desai**  
 paramdesai@plindia.com | +91-22-66322259

**Sanketa Kohale**  
 sanketakohale@plindia.com | +91-22-66322426

**Dev Kothari**  
 devkothari@plindia.com | +91-22-66322222

## Conference Call Highlights

**Bed expansion plan:** NARH's three projects remain within the ~6-month execution delay, while a couple of asset-light partner-model projects are tracking slower due to partner-side licensing approvals, with resolution expected over the next month. The 100 bedded Southwest Bengaluru hospital is in the final stage of construction and remains on track for commissioning by Q2FY27 end. North Bengaluru remains a key priority for the next phase of HSR-led expansion.

**Capex outlook and guidance for FY27:** NARH incurred greenfield capex of INR745mn and replacement/maintenance capex of INR314mn in Q1FY27. Cash balances have increased materially, driven by India and Cayman operations, and will be deployed toward the ~INR30bn committed capex over the next two years, funded through internal accruals and borrowings.

**India hospitals and margin outlook:** India hospital EBITDA grew ~40% YoY despite no bed additions over the past 7–8 quarters, driven by higher ARPOB and improved patient footfalls. EBITDA margin expanded to 24%, supported by operating leverage, richer case mix (including robotics/high-end procedures) and technology adoption. Management expects further core margin expansion, although the pace will depend on balancing reinvestment in new verticals (integrated care) with operating leverage gains. ALOS stood at 4.3 days in Q1, with management targeting 3.9–4.0 days over time while maintaining an appropriate mix of complex medical cases.

**India Clinics:** The Bengaluru-focused clinic network continues to strengthen brand visibility and referral flows, with clinic OPD volumes at ~30% of hospital OPD footfalls. Management plans to add two clinics in the current quarter. The clinics business reported an EBITDA loss of ~INR150mn in Q1FY27.

**India Insurance:** Insurance losses increased due to the small portfolio size, where a few large claims materially impacted loss ratios. Management is deploying AI-led claims management, strengthening TPA audits, and increasing exposure to higher-margin SME and retail segments. Loss ratios should improve with scale, though near-term volatility will persist.

**Cayman business & outlook:** Cayman hospital revenue grew a modest ~5–6% YoY (USD) in Q1 due to seasonal weakness, despite double-digit growth in discharges and OPD footfalls. Management indicated July–August trends have improved. The Cayman insurance book has scaled to an annualized ~US\$60mn, with quarterly losses narrowing to ~US\$3.7mn from ~US\$5.2mn QoQ. **Outlook:** The July renewal cycle achieved a 100% renewal rate at higher pricing, with repricing benefits flowing through from Q2FY27. Management believes Cayman insurance losses have largely bottomed out (barring large claims), with profitability expected to improve over the next 2–3 quarters as the scaled-up insurance book increasingly drives hospital referrals and footfall growth.

**Reclassification of doctor cost:** The increase in professional fees to INR3.3bn (vs. INR2.4bn in Q4FY26) reflects a one-off reclassification of Cayman doctor fees in Q4FY26 rather than any underlying increase in costs; underlying costs remained broadly flat QoQ.

**Practice Plus (UK clinics):** UK revenue grew ~5% YoY, with growth impacted by heatwave that disrupted operations and widened losses sequentially. Some impact has spilled into Q2, while separation from the erstwhile parent is now largely complete. Management is driving earnings improvement through procurement and administrative efficiencies, deployment of its proprietary technology platform (delayed ~4–6 months due to regulatory approvals), and gradual payer-mix diversification from a ~95% NHS base at acquisition (~70% for peers in that region) toward higher-margin private/self-pay patients. This transition is expected to play out over 4–5 years, supported by growing insurer preference for NARH's cost-efficient model.

**Exhibit 1: Quarterly Estimates**

| (INR mn)   | Q1FY27 | YoY gr. (%) | Q2FY27E | YoY gr. (%) | Q3FY27E | YoY gr. (%) | Q4FY27E | YoY gr. (%) |
|------------|--------|-------------|---------|-------------|---------|-------------|---------|-------------|
| Sales      | 26836  | 78%         | 28544   | 74%         | 27821   | 29%         | 28708   | 11%         |
| EBITDA     | 4697   | 39%         | 5544    | 36%         | 5540    | 25%         | 5933    | 16%         |
| Margin (%) | 18%    |             | 19%     |             | 20%     |             | 21%     |             |
| Adj. PAT   | 2073   | 6%          | 2789    | 6%          | 2865    | 12%         | 3120    | 37%         |

Source: Company, PL

**Exhibit 2: Q1FY27 Result Overview (INR mn) – Another strong quarter for India biz.**

| (Rs m)                              | 1QFY27 | 1QFY26 | YoY gr. (%) | 1QFY27E | % Var.  | 4QFY26 | QoQ gr. (%) | FY27E    | FY26    | YoY gr. (%) |
|-------------------------------------|--------|--------|-------------|---------|---------|--------|-------------|----------|---------|-------------|
| Net Sales                           | 26,836 | 15,073 | 78.0        | 26,420  | 1.6     | 25,938 | 3.5         | 1,07,695 | 78,960  | 36.4        |
| COGS                                | 5,143  | 3,058  | 68.2        | 5,284   | (2.7)   | 5,066  | 1.5         | 23,693   | 15,161  | 56.3        |
| % of Net Sales                      | 19.2   | 20.3   |             | 20.0    |         | 19.5   |             | 22.0     | 19.2    |             |
| Employee Cost                       | 7,248  | 2,955  | 145.3       | 7,635   | (5.1)   | 7,489  | (3.2)       | 20,554   | 18,030  | 14.0        |
| % of Net Sales                      | 27.0   | 19.6   |             | 28.9    |         | 28.9   |             | 19.1     | 22.8    |             |
| Other Expenses                      | 9,748  | 5,690  | 71.3        | 8,367   | 16.5    | 8,283  | 17.7        | 41,182   | 28,843  | 42.8        |
| % of Net Sales                      | 36.3   | 37.7   |             | 31.7    |         | 31.9   |             | 38.2     | 36.5    |             |
| Total                               | 22,139 | 11,703 | 89.2        | 21,286  | 4.0     | 20,838 | 6.2         | 85,429   | 62,034  | 37.7        |
| EBITDA                              | 4,697  | 3,370  | 39.4        | 5,134   | (8.5)   | 5,100  | (7.9)       | 22,266   | 16,927  | 31.5        |
| Margins (%)                         | 17.5   | 22.4   |             | 19.4    |         | 19.7   |             | 20.7     | 21.4    |             |
| Other Income                        | 355    | 238    | 49.1        | 280     | 26.7    | 292    | 21.4        | 1,100    | 1,002   | 9.8         |
| Interest                            | 868    | 452    | 92.2        | 900     | (3.6)   | 913    | (4.9)       | 3,053    | 2,437   | 25.3        |
| Depreciation                        | 1,561  | 843    | 85.1        | 1,550   | 0.7     | 1,538  | 1.5         | 5,870    | 4,478   | 31.1        |
| PBT                                 | 2,623  | 2,313  | 13.4        | 2,964   | (11.5)  | 2,942  | (10.8)      | 14,443   | 11,013  | 31.1        |
| Tax                                 | 531    | 348    | 52.7        | 504     | 5.4     | 641    | (17.1)      | 2,455    | 1,584   | 55.0        |
| Tax rate %                          | 20.3   | 15.0   |             | 17.0    |         | 21.8   |             | 17.0     | 14.4    |             |
| PAT                                 | 2,092  | 1,965  | 6.5         | 2,460   | (15.0)  | 2,300  | (9.1)       | 11,988   | 9,430   | 27.1        |
| Share in (loss)/profit of associate | (19)   | (4)    |             | (20)    | (4.7)   | (20)   |             | (50)     | (56)    | (10.4)      |
| EO items                            | -      | -      |             | (0)     | (100.0) | (0)    |             | -        | (1,270) | (100.0)     |
| Minority Interest                   | -      | -      |             | -       |         | -      |             | (10)     | (4)     | 163.2       |
| Reported PAT                        | 2,073  | 1,961  | 5.7         | 2,440   | (15.0)  | 2,280  | (9.1)       | 11,928   | 8,101   | 47.2        |

Source: Company, PL

**Exhibit 3: Break-up of revenue**

| Revenues (Rs. mn) | 1QFY27 | 1QFY26 | YoY gr. (%) | 4QFY26 | QoQ gr. (%) | FY26   | FY25   | YoY gr. (%) |
|-------------------|--------|--------|-------------|--------|-------------|--------|--------|-------------|
| Cayman            | 4,055  | 3,514  | 15.4        | 4,314  | (6.0)       | 15,204 | 11,829 | 28.5        |
| CIHL              | 1,459  | 454    | 221.5       | 1,304  | 11.8        | 3,689  |        | #DIV/0!     |
| India             | 12,854 | 11,011 | 16.7        | 12,170 | 5.6         | 46,702 | 42,818 | 9.1         |
| Clinics           | 171    | 144    | 18.8        | 162    | 5.6         | 609    | 329    | 85.1        |
| Practice plus- UK | 8,257  | -      | -           | 8,090  | 2.1         | 12,992 |        | -           |
| Total Sales       | 26,796 | 15,123 | 77.2        | 26,040 | 2.9         | 79,196 | 54,976 | 44.1        |

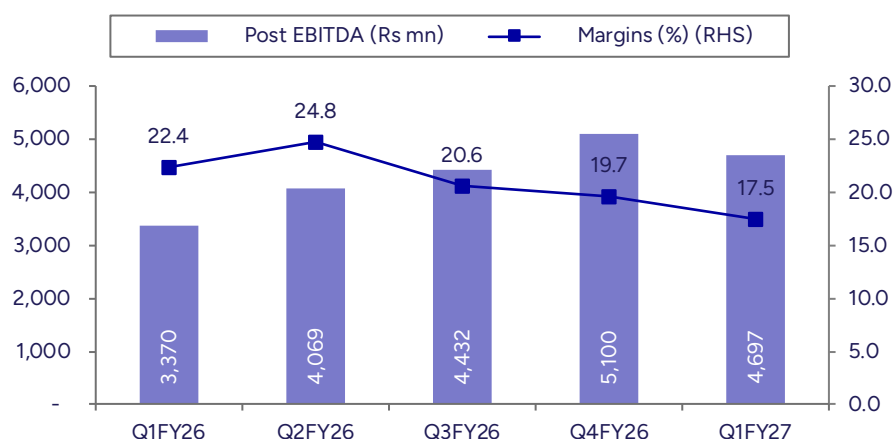
Source: Company, PL

Exhibit 4: Break-up of EBITDA

| EBITDA (Rs. mn)     | 1QFY27       | 1QFY26       | YoY gr. (%) | 4QFY26       | QoQ gr. (%)  | FY26          | FY25          | YoY gr. (%) |
|---------------------|--------------|--------------|-------------|--------------|--------------|---------------|---------------|-------------|
| Cayman              | 1,675        | 1,537        | 9.0         | 1,995        | (16.0)       | 6,935         | 5,054         | 37.2        |
| % OPM               | 41.3%        | 43.7%        |             | 46.3%        |              | 45.6%         | 42.7%         |             |
| CHIL                | (350)        | (93)         |             | (465)        | (24.7)       | (715)         |               |             |
| India               | 2,979        | 2,119        | 40.6        | 2,906        | 2.5          | 10,158        | 8,246         | 23.2        |
| % OPM               | 23.2%        | 19.2%        |             | 23.9%        |              | 23.7%         | 19.3%         |             |
| NHIC and NHIL       | (330)        | (193)        | 71.0        | (181)        | 82.3         | (672)         | (645)         | 4.3         |
| Practice plus- UK   | 724          | -            | -           | 845          |              | 1,265         | -             |             |
| % OPM               | 8.8%         | #DIV/0!      |             | 10.4%        |              | 9.7%          | #DIV/0!       |             |
| <b>Total EBITDA</b> | <b>4,698</b> | <b>3,370</b> | <b>39.4</b> | <b>5,100</b> | <b>(7.9)</b> | <b>16,971</b> | <b>12,655</b> |             |

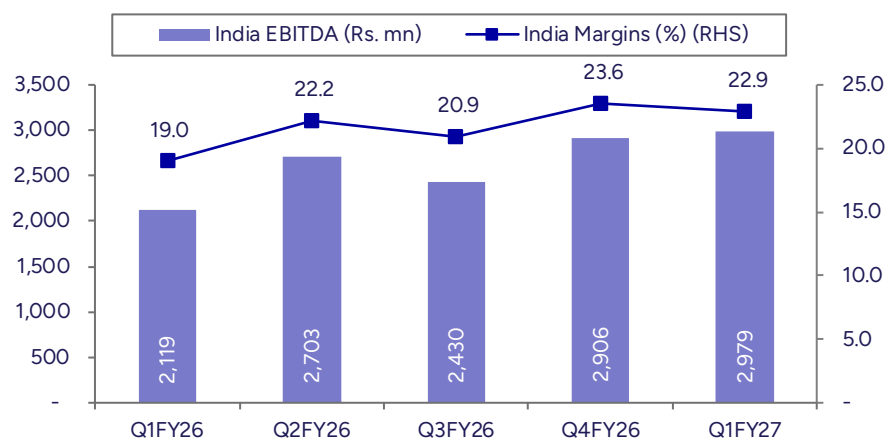
Source: Company, PL

Exhibit 5: Consolidated OPM declined by ~485bps YoY due to headwinds at UK and Cayman region



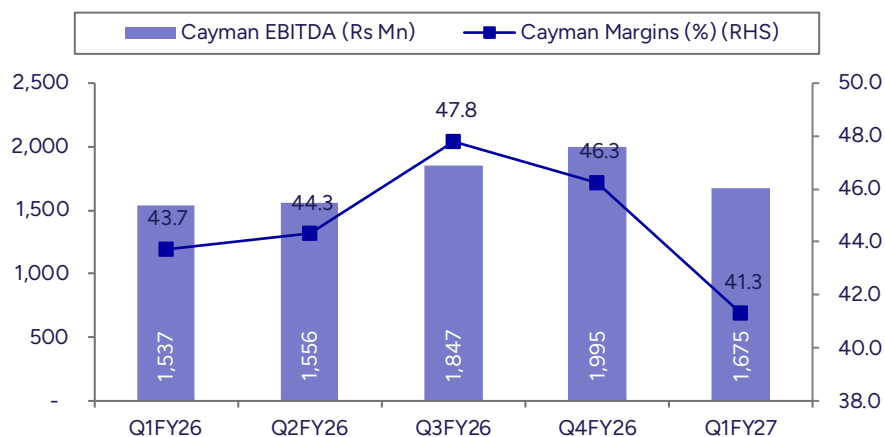
Source: Company, PL

Exhibit 6: India margins adj for NHIC losses improved by ~400bps YoY



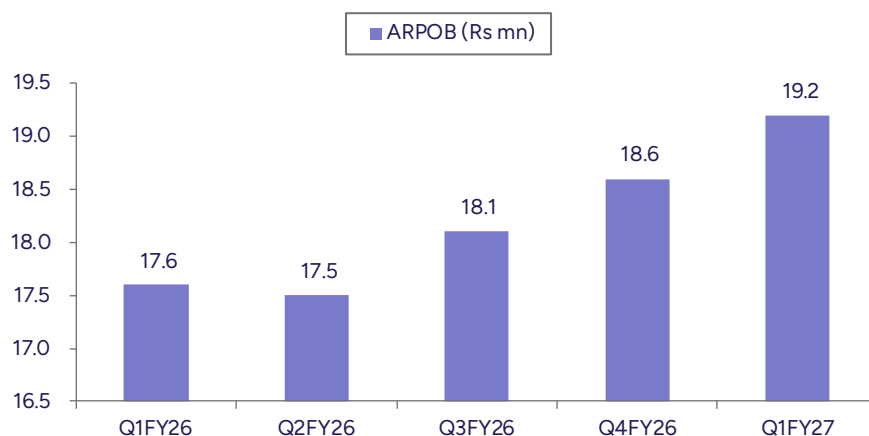
Source: Company, PL

**Exhibit 7: Cayman EBITDA decreased by ~16% YoY adj for CIHL losses**



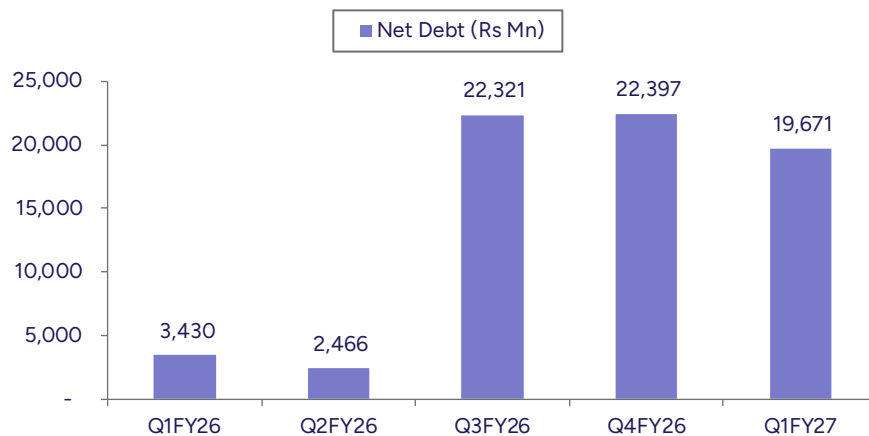
Source: Company, PL

**Exhibit 8: India ARPOB increased ~9% YoY due to better case mix**



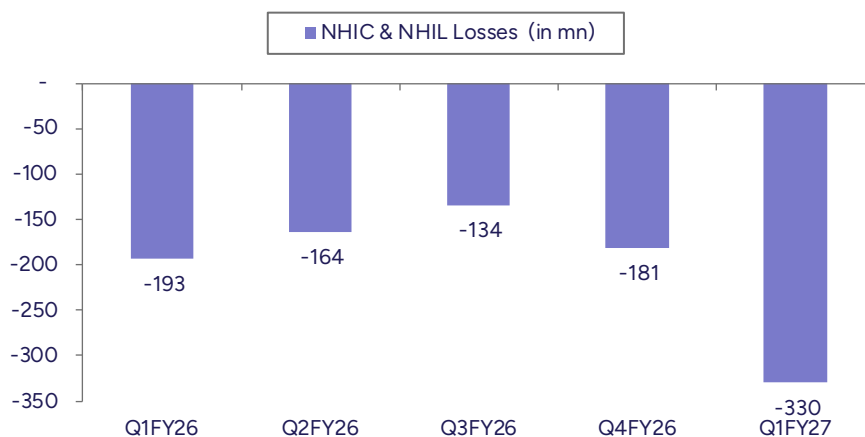
Source: Company, PL

**Exhibit 9: Net debt decreased by INR2.7bn QoQ**



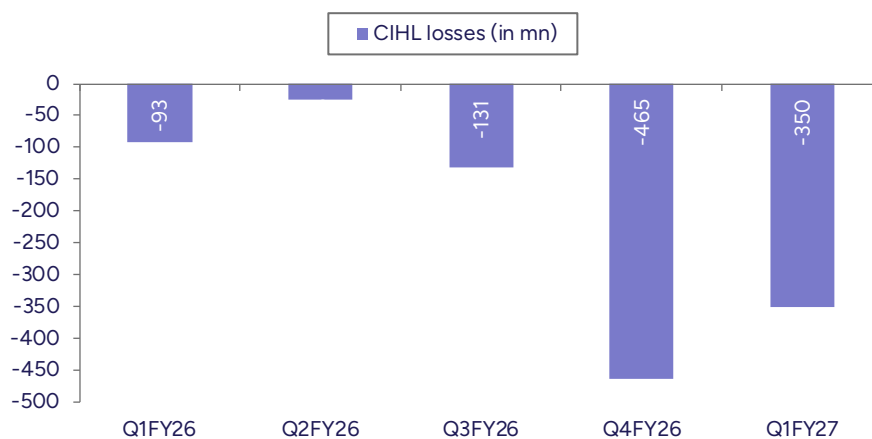
Source: Company, PL

**Exhibit 10: Sharp increase in integrated care losses QoQ**



Source: Company, PL

**Exhibit 11: QoQ Reduction in Cayman's insurance business losses**



Source: Company, PL

## Financials

### Income Statement (INR mn)

| Y/e Mar                       | FY25          | FY26          | FY27E         | FY28E         |
|-------------------------------|---------------|---------------|---------------|---------------|
| Net Revenues                  | 54,830        | 78,960        | 111,910       | 125,881       |
| YoY gr. (%)                   | 9.3           | 44.0          | 41.7          | 12.5          |
| Cost of Goods Sold            | 11,364        | 15,161        | 24,620        | 27,694        |
| Gross Profit                  | 43,466        | 63,799        | 87,289        | 98,187        |
| Margin (%)                    | 79.3          | 80.8          | 78.0          | 78.0          |
| Employee Cost                 | 10,927        | 18,030        | 20,554        | 23,432        |
| Other Expenses                | 19,775        | 28,843        | 45,022        | 48,755        |
| <b>EBITDA</b>                 | <b>12,764</b> | <b>16,927</b> | <b>21,714</b> | <b>26,001</b> |
| YoY gr. (%)                   | 10.8          | 32.6          | 28.3          | 19.7          |
| Margin (%)                    | 23.3          | 21.4          | 19.4          | 20.7          |
| Depreciation and Amortization | 2,781         | 4,478         | 6,270         | 6,897         |
| <b>EBIT</b>                   | <b>9,983</b>  | <b>12,449</b> | <b>15,444</b> | <b>19,104</b> |
| Margin (%)                    | 18.2          | 15.8          | 13.8          | 15.2          |
| Net Interest                  | 1,464         | 2,437         | 3,343         | 2,600         |
| Other Income                  | 920           | 1,002         | 1,200         | 1,200         |
| <b>Profit Before Tax</b>      | <b>9,439</b>  | <b>11,013</b> | <b>13,301</b> | <b>17,704</b> |
| Margin (%)                    | 17.2          | 13.9          | 11.9          | 14.1          |
| Total Tax                     | 1,457         | 1,584         | 2,394         | 3,541         |
| Effective Tax Rate (%)        | 15.4          | 14.4          | 18.0          | 20.0          |
| <b>Profit After Tax</b>       | <b>7,982</b>  | <b>9,430</b>  | <b>10,907</b> | <b>14,163</b> |
| Minority Interest             | (5)           | (4)           | (10)          | (10)          |
| Share Profit from Associate   | -             | (56)          | (50)          | (50)          |
| <b>Adjusted PAT</b>           | <b>7,977</b>  | <b>9,370</b>  | <b>10,847</b> | <b>14,103</b> |
| YoY gr. (%)                   | 1.1           | 17.5          | 15.8          | 30.0          |
| Margin (%)                    | 14.5          | 11.9          | 9.7           | 11.2          |
| Extra Ord. Income / (Exp)     | -             | -             | -             | -             |
| <b>Reported PAT</b>           | <b>7,893</b>  | <b>8,101</b>  | <b>10,847</b> | <b>14,103</b> |
| YoY gr. (%)                   | -             | 2.6           | 33.9          | 30.0          |
| Margin (%)                    | 14.4          | 10.3          | 9.7           | 11.2          |
| Other Comprehensive Income    | -             | -             | -             | -             |
| Total Comprehensive Income    | 7,893         | 8,101         | 10,847        | 14,103        |
| <b>Equity Shares O/s (mn)</b> | <b>204</b>    | <b>204</b>    | <b>204</b>    | <b>204</b>    |
| <b>EPS (INR)</b>              | <b>39.0</b>   | <b>45.9</b>   | <b>53.1</b>   | <b>69.0</b>   |

Source: Company, PL

### Balance Sheet (INR mn)

| Y/e Mar                               | FY25          | FY26           | FY27E          | FY28E          |
|---------------------------------------|---------------|----------------|----------------|----------------|
| <b>Non-Current Assets</b>             |               |                |                |                |
| <b>Gross Block</b>                    | <b>60,963</b> | <b>88,027</b>  | <b>98,027</b>  | <b>108,027</b> |
| Tangibles                             | 58,718        | 79,571         | 89,571         | 99,571         |
| Intangibles                           | 2,245         | 8,456          | 8,456          | 8,456          |
| <b>Acc: Dep / Amortization</b>        | <b>19,496</b> | <b>23,974</b>  | <b>30,244</b>  | <b>37,141</b>  |
| Tangibles                             | 19,496        | 23,974         | 30,244         | 37,141         |
| Intangibles                           | -             | -              | -              | -              |
| <b>Net Fixed Assets</b>               | <b>41,468</b> | <b>64,053</b>  | <b>67,783</b>  | <b>70,886</b>  |
| Tangibles                             | 39,222        | 55,597         | 59,327         | 62,430         |
| Intangibles                           | 2,245         | 8,456          | 8,456          | 8,456          |
| Capital Work In Progress              | 859           | 2,919          | 2,919          | 2,919          |
| Goodwill                              | 1,189         | 13,906         | 13,906         | 13,906         |
| Non-Current Investments               | 10,843        | 5,732          | 5,732          | 5,732          |
| Net Deferred Tax Assets               | (559)         | (3,195)        | (3,195)        | (3,195)        |
| Other Non-Current Assets              | -             | -              | -              | -              |
| <b>Current Assets</b>                 |               |                |                |                |
| Investments                           | -             | -              | -              | -              |
| Inventories                           | 1,103         | 1,545          | 2,300          | 2,587          |
| Trade Receivables                     | 5,555         | 6,557          | 9,811          | 11,381         |
| Cash & Bank Balance                   | 6,467         | 21,292         | 21,264         | 24,104         |
| Other Current Assets                  | 5,089         | 8,629          | 10,731         | 12,071         |
| <b>Total Assets</b>                   | <b>72,650</b> | <b>124,744</b> | <b>134,557</b> | <b>143,697</b> |
| <b>Equity</b>                         |               |                |                |                |
| Equity Share Capital                  | 2,044         | 2,044          | 2,044          | 2,044          |
| Other Equity                          | 34,220        | 43,329         | 52,872         | 65,552         |
| <b>Total Network</b>                  | <b>36,264</b> | <b>45,373</b>  | <b>54,915</b>  | <b>67,596</b>  |
| <b>Non-Current Liabilities</b>        |               |                |                |                |
| Long Term Borrowings                  | 22,134        | 48,661         | 45,661         | 40,661         |
| Provisions                            | -             | -              | -              | -              |
| Other Non Current Liabilities         | -             | -              | -              | -              |
| <b>Current Liabilities</b>            |               |                |                |                |
| ST Debt / Current of LT Debt          | -             | -              | -              | -              |
| Trade Payables                        | 5,745         | 10,321         | 13,591         | 15,050         |
| Other Current Liabilities             | 5,704         | 7,145          | 7,145          | 7,145          |
| <b>Total Equity &amp; Liabilities</b> | <b>72,650</b> | <b>124,744</b> | <b>134,557</b> | <b>143,697</b> |

Source: Company, PL

**Cash Flow (INR mn)**

| Y/e Mar                                | FY25            | FY26            | FY27E           | FY28E           |
|----------------------------------------|-----------------|-----------------|-----------------|-----------------|
| PBT                                    | 9,439           | 11,013          | 13,301          | 17,704          |
| Add. Depreciation                      | 2,781           | 4,478           | 6,270           | 6,897           |
| Add. Interest                          | 1,464           | 2,437           | 3,343           | 2,600           |
| Less Financial Other Income            | 920             | 1,002           | 1,200           | 1,200           |
| Add. Other                             | (1,371)         | 1,698           | (60)            | (60)            |
| Op. Profit before WC Changes           | 12,313          | 19,627          | 22,854          | 27,141          |
| Net Changes-WC                         | (1,185)         | (1,849)         | (2,841)         | (1,737)         |
| Direct Tax                             | (1,270)         | (1,566)         | (2,394)         | (3,541)         |
| <b>Net Cash from Op. Activities</b>    | <b>9,858</b>    | <b>16,212</b>   | <b>17,618</b>   | <b>21,863</b>   |
| Capital Expenditures                   | (10,820)        | (8,752)         | (10,000)        | (10,000)        |
| Interest / Dividend Income             | -               | -               | -               | -               |
| Others                                 | (2,434)         | (27,904)        | -               | -               |
| <b>Net Cash from Invst. Activities</b> | <b>(13,253)</b> | <b>(36,655)</b> | <b>(10,000)</b> | <b>(10,000)</b> |
| Issue of Share Cap. / Premium          | -               | -               | -               | -               |
| Debt Changes                           | 7,942           | 27,263          | (3,000)         | (5,000)         |
| Dividend Paid                          | (812)           | (910)           | (1,304)         | (1,422)         |
| Interest Paid                          | (1,464)         | (2,437)         | (3,343)         | (2,600)         |
| Others                                 | 33              | 11,353          | -               | -               |
| <b>Net Cash from Fin. Activities</b>   | <b>5,698</b>    | <b>35,268</b>   | <b>(7,647)</b>  | <b>(9,022)</b>  |
| <b>Net Change in Cash</b>              | <b>2,303</b>    | <b>14,824</b>   | <b>(28)</b>     | <b>2,840</b>    |
| Free Cash Flow                         | (962)           | 7,460           | 7,618           | 11,863          |

Source: Company, PL

**Quarterly Financials (INR mn)**

| Y/e Mar                           | Q2FY26        | Q3FY26        | Q4FY26        | Q1FY27        |
|-----------------------------------|---------------|---------------|---------------|---------------|
| <b>Net Revenues</b>               | <b>16,438</b> | <b>21,512</b> | <b>25,938</b> | <b>26,836</b> |
| YoY gr. (%)                       | 20.3          | 61.2          | 75.8          | 78.0          |
| Raw Material Expenses             | 3,222         | 3,815         | 5,066         | 5,143         |
| Gross Profit                      | 13,216        | 17,697        | 20,872        | 21,694        |
| Margin (%)                        | 80.4          | 82.3          | 80.5          | 80.8          |
| <b>EBITDA</b>                     | <b>4,069</b>  | <b>4,432</b>  | <b>5,100</b>  | <b>4,697</b>  |
| YoY gr. (%)                       | 31.8          | 44.2          | 42.6          | 39.4          |
| Margin (%)                        | 24.8          | 20.6          | 19.7          | 17.5          |
| Depreciation / Depletion          | 875           | 1,223         | 1,538         | 1,561         |
| <b>EBIT</b>                       | <b>3,194</b>  | <b>3,210</b>  | <b>3,562</b>  | <b>3,136</b>  |
| Margin (%)                        | 19.4          | 14.9          | 13.7          | 11.7          |
| Net Interest                      | 423           | 650           | 913           | 868           |
| Other Income                      | 240           | 232           | 292           | 355           |
| <b>Profit before Tax</b>          | <b>3,012</b>  | <b>2,792</b>  | <b>2,942</b>  | <b>2,623</b>  |
| Margin (%)                        | 18.3          | 13.0          | 11.3          | 9.8           |
| Total Tax                         | 372           | 223           | 641           | 531           |
| Effective Tax Rate (%)            | 12.4          | 8.0           | 21.8          | 20.3          |
| <b>Profit After Tax</b>           | <b>2,640</b>  | <b>2,569</b>  | <b>2,300</b>  | <b>2,092</b>  |
| Minority Interest                 | -             | -             | -             | -             |
| Share Profit from Associate       | (13)          | (19)          | (20)          | (19)          |
| <b>Adjusted PAT</b>               | <b>2,627</b>  | <b>2,550</b>  | <b>2,281</b>  | <b>2,073</b>  |
| YoY gr. (%)                       | 32.1          | 31.7          | 11.5          | 5.7           |
| Margin (%)                        | 16.0          | 11.9          | 8.8           | 7.7           |
| Extra Ord. Income / (Exp)         | (44)          | (509)         | -             | -             |
| <b>Reported PAT</b>               | <b>2,583</b>  | <b>2,041</b>  | <b>2,280</b>  | <b>2,073</b>  |
| YoY gr. (%)                       | 29.9          | 5.4           | 16.2          | 5.7           |
| Margin (%)                        | 15.7          | 9.5           | 8.8           | 7.7           |
| Other Comprehensive Income        | -             | -             | -             | -             |
| <b>Total Comprehensive Income</b> | <b>2,583</b>  | <b>2,041</b>  | <b>2,280</b>  | <b>2,073</b>  |
| Avg. Shares O/s (mn)              | 204           | 204           | 204           | 204           |
| <b>EPS (INR)</b>                  | <b>12.6</b>   | <b>10.0</b>   | <b>11.2</b>   | <b>10.1</b>   |

Source: Company, PL

**Key Financial Metrics**

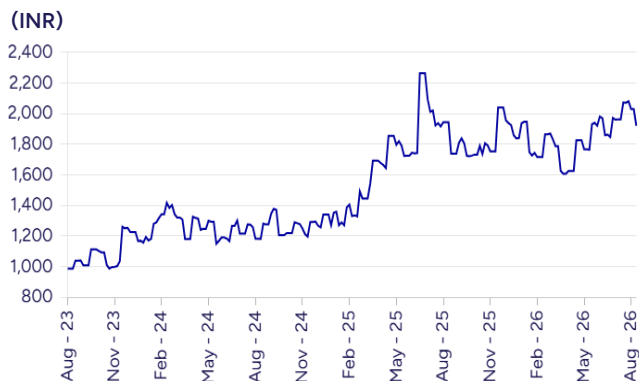
| Y/e Mar                    | FY25  | FY26  | FY27E | FY28E |
|----------------------------|-------|-------|-------|-------|
| <b>Per Share (INR)</b>     |       |       |       |       |
| EPS                        | 39.0  | 45.9  | 53.1  | 69.0  |
| CEPS                       | 52.6  | 67.8  | 83.8  | 102.8 |
| BVPS                       | 177.4 | 222.0 | 268.7 | 330.8 |
| FCF                        | (4.7) | 36.5  | 37.3  | 58.0  |
| DPS                        | 5.2   | 6.0   | 6.4   | 7.0   |
| <b>Return Ratio (%)</b>    |       |       |       |       |
| RoCE                       | 19.6  | 16.3  | 15.9  | 18.3  |
| ROIC                       | 15.1  | 12.0  | 13.6  | 16.0  |
| RoE                        | 24.5  | 23.0  | 21.6  | 23.0  |
| <b>Balance Sheet</b>       |       |       |       |       |
| Net Debt : Equity (x)      | 0.4   | 0.6   | 0.4   | 0.2   |
| Net Working Capital (Days) | 6     | (10)  | (5)   | (3)   |
| <b>Valuation (x)</b>       |       |       |       |       |
| PER                        | 49.1  | 41.8  | 36.1  | 27.8  |
| P/B                        | 10.8  | 8.6   | 7.1   | 5.8   |
| P/CEPS                     | 36.4  | 28.3  | 22.9  | 18.6  |
| EV/EBITDA                  | 31.9  | 24.7  | 19.1  | 15.7  |
| EV/Sales                   | 7.4   | 5.3   | 3.7   | 3.2   |
| Dividend Yield (%)         | 0.2   | 0.3   | 0.3   | 0.3   |
| FCFF Yield (%)             | -     | 1.9   | 1.9   | 3.0   |
| PEG Ratio                  | 45.9  | 2.3   | 2.2   | 0.9   |

Source: Company, PL

**Key Operating Metrics**

| Y/e Mar         | FY25   | FY26   | FY27E  | FY28E  |
|-----------------|--------|--------|--------|--------|
| India hospitals | 42,300 | 59,367 | 87,710 | 99,801 |
| Cayman Island   | 11,829 | 18,893 | 23,500 | 25,380 |
| Others          | 700    | 700    | 700    | 700    |

Source: Company, PL

**Price Chart**

**Recommendation History**

| No. | Date      | Rating | TP (INR) | Share Price (INR) |
|-----|-----------|--------|----------|-------------------|
| 1   | 09-Jul-26 | BUY    | 2250     | 1979              |
| 2   | 27-May-26 | BUY    | 2250     | 1891              |
| 3   | 09-Apr-26 | BUY    | 2150     | 1728              |
| 4   | 18-Feb-26 | BUY    | 2150     | 1829              |
| 5   | 06-Jan-26 | BUY    | 2100     | 1901              |
| 6   | 19-Dec-25 | BUY    | 2100     | 1920              |
| 7   | 19-Nov-25 | BUY    | 2100     | 1952              |
| 8   | 04-Nov-25 | BUY    | 2000     | 1783              |
| 9   | 08-Oct-25 | BUY    | 2000     | 1781              |
| 10  | 05-Aug-25 | BUY    | 2000     | 1830              |

**Analyst Coverage Universe**

| Sr. No. | Company Name                          | Rating     | TP (INR) | Share Price (INR) |
|---------|---------------------------------------|------------|----------|-------------------|
| 1       | Ajanta Pharma                         | BUY        | 3730     | 3436              |
| 2       | Anthem Biosciences                    | Buy        | 850      | 779               |
| 3       | Apollo Hospitals Enterprise           | BUY        | 9350     | 8754              |
| 4       | Aster DM Quality Care                 | BUY        | 800      | 780               |
| 5       | Aurobindo Pharma                      | HOLD       | 1400     | 1557              |
| 6       | Brigade Enterprises                   | BUY        | 785      | 503               |
| 7       | Cipla                                 | Accumulate | 1450     | 1393              |
| 8       | Divi's Laboratories                   | Accumulate | 8600     | 8056              |
| 9       | Dr. Reddy's Laboratories              | Accumulate | 1300     | 1183              |
| 10      | Eris Lifesciences                     | BUY        | 1700     | 1425              |
| 11      | Fortis Healthcare                     | BUY        | 1120     | 944               |
| 12      | Global Health                         | BUY        | 1600     | 1406              |
| 13      | HealthCare Global Enterprises         | BUY        | 820      | 635               |
| 14      | Indoco Remedies                       | Hold       | 325      | 225               |
| 15      | Ipca Laboratories                     | Buy        | 1800     | 1762              |
| 16      | J.B. Chemicals & Pharmaceuticals      | Buy        | 2400     | 2135              |
| 17      | Jupiter Life Line Hospitals           | BUY        | 360      | 319               |
| 18      | Krishna Institute of Medical Sciences | BUY        | 800      | 806               |
| 19      | Lupin                                 | Accumulate | 2500     | 2459              |
| 20      | Max Healthcare Institute              | BUY        | 1175     | 1085              |
| 21      | Narayana Hrudayalaya                  | BUY        | 2250     | 1979              |
| 22      | Oberoi Realty                         | Accumulate | 2100     | 1883              |
| 23      | Prestige Estates Projects             | BUY        | 1800     | 1595              |
| 24      | Rainbow Children's Medicare           | BUY        | 1900     | 1546              |
| 25      | Sun Pharmaceutical Industries         | BUY        | 2150     | 1991              |
| 26      | Sunteck Realty                        | BUY        | 520      | 291               |
| 27      | Torrent Pharmaceuticals               | BUY        | 5500     | 4872              |
| 28      | Zydus Lifesciences                    | Accumulate | 1080     | 1148              |

**PL's Recommendation Nomenclature (Absolute Performance)**

|                          |                                   |
|--------------------------|-----------------------------------|
| <b>BUY</b>               | : > 15%                           |
| <b>Accumulate</b>        | : 5% to 15%                       |
| <b>Hold</b>              | : +5% to -5%                      |
| <b>Reduce</b>            | : -5% to -15%                     |
| <b>Sell</b>              | : < -15%                          |
| <b>Not Rated (NR)</b>    | : No specific call on the stock   |
| <b>Under Review (UR)</b> | : Rating likely to change shortly |

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**Corporate Office:** 6th Floor, Tower 2B South Annex, One World Centre, 841, Senapati Bapat Marg, Lower Parel, Mumbai - 400013

**Registered Office:** 3rd Floor, Sadhana House, 570, P. B. Marg, Worli, Mumbai-400 018

Tel: (91 22) 6632 2222 Fax: (91 22) 6632 2209

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